Financial Statements (Unaudited) Year Ended October 31, 2020 and Review Engagement Report



INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Directors of Little Footprints, Big Steps International Development Organization

We have reviewed the accompanying financial statements of Little Footprints, Big Steps International Development Organization (the "Organization") that comprise the statement of financial position as at October 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Basis for Qualified Conclusion

In common with many non-profit organizations, the Organization receives donations, the completeness of which is not susceptible to satisfactory review procedures. Accordingly, our review of these receipts was limited to the amounts included in the records of the Organization, and we were not able to determine whether any adjustments might be necessary to receipts, excess of receipts over expenditures and cash flows from operations for the year ended October 31, 2020, and current assets and net assets as at October 31, 2020.

Qualified Conclusion

Based on our review, except for the possible effects of the matter described in the Basis for Qualified Conclusion paragraph, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of the Organization as at October 31, 2020 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants Vancouver, B.C. April 15, 2021

Hay + Watson

Statement of Financial Position (Unaudited) October 31, 2020

	2020	2019
ASSETS		
Current		
Cash	\$ 392,799 \$	328,921
Restricted cash (Note 7)	137,017	127,017
Restricted term deposits (Note 7)	72,945	72,366
Accounts receivable	2,019	2,452
Prepaid expenses	15,847	28,571
	620,627	559,327
Capital assets (Note 4)	358,732	306,229
	\$ 979,359 \$	865,556
LIABILITIES		
Current	40 0 40 °C	40 =0
Accounts payable and accrued liabilities	\$ 10,649 \$	19,594
Business Start-Up Program grants payable (Note 5)	2,736	40.50
Deferred capital contributions (Note 6)	13,385 14,975	19,59 ² 24,393
Provision for Business Start-Up Program grants (Note 5)	14,975	24,393
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NET ASSETS		
Capital Expenditure Reserve (Note 7)	124,961	124,382
Reserve for Emergency Response (Note 7)	40,000	40,000
Reserve for Land/Building Project (Note 7)	45,000	35,000
Unrestricted Net Assets	729,864	622,187
	939,825	821,569

The accompanying notes are an integral part of these financial statements.

APPROVED BY THE BOARD

Director Director

Year Ended October 31, 2020

Statement of Operations (Unaudited) Year ended October 31, 2020

	2020	2019
RECEIPTS		
Donations	\$ 588,864	\$ 718,351
Fundraising events	2,604	11,295
Capital donations recognized (Note 6)	6,418	9,169
Interest income	579	1,429
Other in-kind donations	73	-
	598,538	740,244
EXPENDITURES		
Bank charges and interest	6,129	6,703
Communications	3,703	7,501
Fundraising expense	159	1,017
Office expense	10,760	9,052
Professional fees	12,342	7,936
Program expenses (Schedules 1 to 3)	386,328	376,565
Travel	6,063	300
Salaries and benefits	37,654	34,537
	463,138	443,611
Excess of Receipts over Expenditures Before Exchange Gains		
(Losses)	135,400	296,633
Exchange gains (losses)	(17,144)	(2,950)
Excess of Receipts over Expenditures	\$ 118,256	\$ 293,683

The accompanying notes are an integral part of these financial statements.

Year Ended October 31, 2020

Statement of Changes in Net Assets (Unaudited) Year Ended October 31, 2020

	Capital Expenditure Reserve (Note 7)	Reserve for Emergency Response (Note 7)	Reserve for Land/Building Project (Note 7)	Un	restricted	Total
October 31, 2018 Excess of Receipts over Expenditures Internally Imposed Restrictions	\$ 122,954 - 1,428	\$ 40,000 - -	\$ 35,000 - -	\$	329,932 293,683 (1,428)	\$ 527,886 293,683
October 31, 2019	124,382	40,000	35,000		622,187	821,569
Excess of Receipts over Expenditures Internally Imposed Restrictions	- 579	-	10,000		118,256 (10,579)	118,256 -
October 31, 2020	\$ 124,961	\$ 40,000	\$ 45,000	\$	729,864	\$ 939,825

The accompanying notes are an integral part of these financial statements.

[•] Financial Statements (Unaudited)

Year Ended October 31, 2020

Statement of Cash Flows (Unaudited) Year Ended October 31, 2020

	2020	2019
CASH FLOWS FROM (USED IN) OPERATING		
ACTIVITIES		
Cash received – donations	\$ 586,297	\$ 719,529
Cash received – fundraising events	2,604	11,295
Cash received - interest	579	1,429
Cash disbursed for operating expenditures	(441,730)	(427,800)
Advance repayment from (to) employee	-	648
	147,750	305,101
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES Purchase of capital assets Net (purchase) redemption of term deposits	(73,293) (579)	(192,647) 49,915
	(73,872)	(142,732)
INCREASE IN CASH CASH, Beginning of Year	73,878 455,938	162,369 293,569
CASH, End of Year	\$ 529,816	\$ 455,938
CASH COMPOSED OF:		
Cash	\$ 392,799	\$ 328,921
Restricted cash	137,017	127,017
	\$ 529,816	\$ 455,938

The accompanying notes are an integral part of these financial statements.

[•] Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

1. OPERATIONS

Little Footprints, Big Steps International Development Organization (the "Organization") is a registered not-for-profit charitable organization incorporated in 2011 under the Province of Ontario's Corporation Act and subject to the Charities Accounting Act. The Organization was organized for the purposes of child protection, well-being and development toward self-sufficiency, family re-unification, community development and advocacy of child rights in Haiti.

2. BASIS OF PRESENTATION AND MEASUREMENT

Accounting Standards for Not-for-Profit Organizations

The Organization's financial statements are prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations ("ASNPO"). These financial statements are also prepared on a historical cost basis and are presented in Canadian dollars.

3. SIGNIFICANT ACCOUNTING POLICIES

Accounting Estimates and Judgments

The preparation of these financial statements requires management to make estimates, judgments and to form assumptions that affect the reported amounts and other disclosures in these financial statements. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of these assumptions form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

The estimates, judgments and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both the current and future periods.

Critical accounting estimates are estimates, judgments and assumptions made by management that may result in material adjustments to the carrying amount of assets and liabilities within the next financial year. Critical estimates used in the preparation of these financial statements include, among others, the recoverability of accounts receivable and capital assets, and estimation of accrued liabilities and provisions.

Critical accounting judgments are used in applying the Organization's accounting policies that are complex or involve subjective judgments or assessments. Critical accounting judgments used by the Organization include the expected economic lives of and the estimated future operating results and future net cash flows from the Organization's assets.

Financial Statements (Unaudited)

Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund Accounting

The Organization receives funding for specific purposes or the Board of Directors may decide to allocate or designate funds to be used for specific purposes. Funding or reserves included in these financial statements are:

Capital Expenditure Reserve

The Capital Expenditure Reserve represents funds internally restricted for capital expenditures by the Board of Directors. Use of these funds for these purposes requires the explicit approval of the Board of Directors.

Reserve for Emergency Response

The Reserve for Emergency Response (formerly Hurricane Relief Reserve) represents funds internally restricted for emergency response activities by the Board of Directors. Use of these funds for this purpose requires the explicit approval by the Board of Directors. The reserve was originally set up for hurricane relief efforts.

Unrestricted Fund

The Unrestricted Fund represents the funds available to the Organization for its program delivery, development and administrative activities.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include grants, sponsorships and donations. Under this method, restricted contributions and grants are deferred and recognized as receipts when the related expenses are incurred. Restricted contributions received for the purchase of capital assets are deferred and recognized as contributions over the useful lives of assets which are acquired with these contributions. Unrestricted contributions and grants are recognized as received or receivable if the amount to be received is reasonably estimable and collection is reasonably assured.

In-kind donations of materials and services are recognized at fair value at the date of contribution, if the fair value can be reasonably estimated, when the materials and services are used in the normal course of the Organization's operations and would have otherwise have been purchased.

Investment income is recognized on an accrual basis.

Cash

Cash includes unrestricted cash on hand and balances with financial institutions.

- Financial Statements (Unaudited)
- Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial Instruments

The Organization's financial assets consist of cash, restricted cash and restricted term deposits, all of which are measured at fair value, and accounts receivable, which is measured at amortized cost. The Organization's financial liabilities consist of accounts payable and accrued liabilities and provisions for grants, which are measured at amortized cost. At October 31, 2020, the recorded amounts of the Organization's financial instruments approximate fair value.

Transaction costs directly attributable to the acquisition or issue of a financial asset or financial liability measured at amortized cost are added to the carrying amount of the financial asset or financial liability and are amortized to operations using the effective interest rate method.

At the end of each reporting period, the Organization assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. When there is an indication of impairment, the Organization determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset.

When the Organization identifies a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the asset to the higher of:

- The present value of the cash flows expected to be generated by holding the asset, discounted using a current market rate of interest appropriate to that asset; and
- The amount that could be realized by selling the asset at the date of the statement of financial position.

Any impairment of the financial asset is charged to operations in the period in which the impairment is identified. When the extent of impairment of a previously impaired financial asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent that the adjusted carrying amount of the financial asset is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized. The amount of the reversal is recognized in operations in the period the reversal occurs.

Capital Assets

Capital assets are recorded at cost and are amortized over their estimated useful lives at the following annual rates and methods:

Furniture and Equipment 20% Declining balance method Automotive equipment 30% Declining balance method

[•] Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Impairment of Long-Lived Assets

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of the capital asset may not be recoverable. Impairment is assessed by comparing the carrying amount of the capital asset with the total of the undiscounted cash flows expected from its use and disposition. If the capital asset is identified to be impaired, the impairment loss to be recognized is measured as the amount by which the carrying amount of the capital asset exceeds its fair value, generally determined on a discounted cash flow basis. Any impairment results in a write-down of the capital asset and charge to operations during the year. An impairment is not reversed if the fair value of the related capital asset subsequently increases.

Provisions

Provisions are recorded when a present legal or constructive obligation exists as a result of past events, if it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the statement of financial position date, taking into account the risks and uncertainties surrounding the obligation.

Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognized as an asset if it is virtually certain that reimbursement will be received and the amount receivable can be measured reliably.

Deferred Contributions

Deferred contributions include restricted contributions received for specific uses for which the related expenditures have not been incurred.

Foreign Currency Transactions

Monetary assets and liabilities denominated in foreign currencies are translated to Canadian dollars using year-end exchange rates. Receipts and expenses denominated in foreign currencies are translated to Canadian dollars throughout the year at the prevailing exchange rate on the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies are translated to Canadian dollars at historical exchange rates in effect on the dates of initial transactions. Exchange gains and losses are recorded in the statement of operations.

Income Taxes

The Organization, as a non-profit organization, is not subject to Federal or Provincial income taxes.

- Financial Statements (Unaudited)
- Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

4. CAPITAL ASSETS

	Cost	Accumulated Amortization	2020 Net Book Value	2019 Net Book Value
Land	\$ 79,865	\$ -	\$ 79,865	\$ 79,865
Land improvements	229,584	-	229,584	156,292
Furniture and equipment	10,106	8,498	1,608	2,010
Computer equipment	1,400	1,151	249	312
Automotive equipment	127,410	79,984	47,426	67,750
	\$ 448,365	\$ 89,633	\$ 358,732	\$ 306,229

Amortization of \$464 (2019 - \$580) and \$20,325 (2019 - \$20,053) are included in Safehouse program expenditures (Schedule 2) and Outreach program expenditures (Schedule 3), respectively.

5. BUSINESS START-UP PROGRAM

The Business Start-Up Program assists Haitian women start-up local businesses. Eligible participants will be advanced an initial capital amount with the commitment of repaying it at an agreed upon monthly amount. Upon full repayment of the initial capital advance, the Organization will provide the participant with a non-refundable grant equal to the initial capital advance plus 30%. The likelihood of full repayment and the actual repayment term will vary from participant to participant. The Organization makes assessments of the likelihood of full repayment and records a provision for grants that it will likely payout to participants. As at October 31, 2020, the Organization has accrued \$13,910 in grants (2019 - \$nil) that it intends to payout to participants, \$2,736 of which was paid out after year end.

6. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital donations represent capital donations received, which have been used for the acquisition of capital assets. They are recognized as contributions over the useful lives of the assets acquired.

2020	beg	Balance, jinning of year	Amounts received	Amount ecognized as receipts	e	Balance, end of year	
Automotive equipment Land and building	\$	21,393	\$ -	\$ (6,418)	\$	14,975	
improvements		3,000	46,120	(49,120)		-	
	\$	24,393	\$ 46,120	\$ (55,538)	\$	14,975	

Financial Statements (Unaudited)

Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

6. DEFERRED CAPITAL CONTRIBUTIONS (continued)

2019	be	Balance, ginning of year	Amounts received	reco	Amount ognized as receipts	Balance, end of year	
Automotive equipment Land and building	\$	30,562	\$ -	\$	(9,169)	\$ 21,393	
improvements		-	68,437		(65,437)	3,000	
	\$	30,562	\$ 68,437	\$	74,606	\$ 24,393	

7. RESERVE FUNDS

The Capital Expenditure Reserve was established in 2014 by the Board of Directors to fund capital expenditures. The balance of the fund as at October 31, 2019 is \$124,961 (2019 - \$124,382). The Capital Expenditure Reserve funds are included in restricted cash and restricted term deposits on the statement of financial position.

The Hurricane Relief Reserve was established in 2016 by the Board of Directors to fund relief efforts for Hurricane Matthew, which affected Haiti in October 2016. This reserve was converted to the Reserve for Emergency Response during the year ended October 31, 2017 and will be used for future emergency response activities. The balance of the fund as at October 31, 2020 is \$40,000 (2019 - \$40,000). The Reserve for Emergency Response funds are included in restricted cash on the statement of financial position.

The Reserve for Land/Building was established in 2018 by the Board of Directors to fund the development of the land and buildings. The balance of the fund as at October 31, 2020 is \$45,000 (2019 – \$35,000). The Reserve for Land/Building funds are included in restricted cash on the statement of financial position.

8. RELATED PARTY TRANSACTIONS

Related parties of the Organization are considered to be the board members and senior management of the Organization. During the year ended October 31, 2020, \$7,166 (2019 - \$4,480) of donations were received from board members of the Organization. As at October 31, 2020, accounts payable and accrued liabilities included \$nil (2019-\$1,235) owing to a board member of the organization for expense reimbursements.

All related party transactions are in the normal course of operations and are measured at the exchange amount agreed to by the related parties.

Financial Statements (Unaudited)

Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

9. FINANCIAL RISK MANAGEMENT

The Organization's financial instruments are exposed to certain financial risks, which include credit risk, interest rate risk, currency risk and liquidity risk.

Credit risk

Credit risk is the risk of an unexpected loss if a third party to a financial instrument fails to meet its contractual obligations. Financial instruments that potentially subject the Organization to significant concentrations of credit risk consist primarily of cash, term deposits and accounts receivable.

The Organization's cash and term deposits held at insured Canadian financial institutions as at October 31, 2020 are \$545,642 (2019 - \$437,388) and the associated credit risk is considered minimal. Cash held at a bank in Haiti as at October 31, 2020 is \$38,293 (2019 - \$71,252) and the associated credit risk is considered to be moderate to high.

As at October 31, 2020, the Organization has recorded \$903 (2019 - \$2,452) in donations receivable from various individuals and approximately \$1,116 due from an employee (2019 - \$nil).

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows from a financial instrument will fluctuate because of changes to market interest rates. The Organization is exposed from time to time to interest rate risk as a result of holding fixed rate term deposits of varying maturities. The risk that the Organization will realize a loss as a result of a decline in the fair value of these investments is limited as these investments are highly liquid securities with short-term maturities.

Currency risk

Currency risk is the risk that the fair value or future cash flows from a financial instrument will fluctuate because of changes in foreign exchange rates. The primary currency used by the Organization in Haiti is the US dollar and the Organization is exposed to currency risk to the extent that it has US dollar deposits at Canadian and Haitian financial institutions. As at October 31, 2020, the Organization had US dollar denominated cash deposits of approximately US \$58,215 (2019 - US \$90,430)

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet its financial obligations as they fall due. Accounts payable and accrued liabilities are due within the current operating period. The Organization manages liquidity risk through the management of its capital structure (Note 10).

10. CAPITAL MANAGEMENT

The Organization defines its capital for capital management purposes as cash. The Organization's capital management objective is to maximize its cash flows from donations in order to maintain sufficient liquidity to fund its ongoing operating costs.

The Organization's primary sources of capital are donations, grants and receipts from fundraising events.

The Organization monitors and achieves its capital management objective, which is unchanged from prior years, through short- and long-term liquidity plans, to which it makes changes in light of changes in economic conditions.

- Financial Statements (Unaudited)
- Year Ended October 31, 2020

Notes to Financial Statements (Unaudited) October 31, 2020

11. COVID-19 PANDEMIC

On March 11, 2020, the World Health Organization declared the COVID-19 coronavirus outbreak a pandemic. The spread of COVID-19 has created significant volatility in the Canadian and world markets and has the potential to have a significant and far-reaching effect on the Canadian and world economies, interest rates, and other financial measures. The Organization will continue to monitor the ongoing developments regarding the COVID-19 pandemic and the potential impact on the Organization's financial statements.

[•] Financial Statements (Unaudited)

Year Ended October 31, 2020

Schedule 1 – Education Program Expenditures Year ended October 31, 2020

	2020	2019
EXPENDITURES		
Supplies	\$ 9,780	\$ 14,710
Training	1,258	1,372
Tuition and tutors	40,054	43,398
Vocational	6,346	6,211
Transportation	166	1,014
	\$ 57,604	\$ 66,705

[•] Year Ended October 31, 2020

Schedule 2 – Safehouse Expenditures Year ended October 31, 2020

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	2020		2019
EXPENDITURES			
Amortization	\$ 464	\$	580
Food and water	18,759)	15,456
Medical and dental	96	j	236
Recreational activities	39)	869
Rent	13,661		14,033
Repairs and maintenance	474	Ļ	2,972
Supplies	6,668	;	2,446
Utilities	2,280)	1,611
Wages and benefits	33,632		22,961
	\$ 76,073	\$	61,164

Schedule 3 - Outreach Year ended October 31, 2020

	2020	2019
EXPENDITURES		
Advocacy	\$ 2,545	\$ -
Agriculture and livestock	4,571	2,216
Amortization	20,325	20,053
Business start-up	14,588	10,642
Communication	3,191	1,787
Community education	457	4,273
Clothing and supplies	11,695	12,719
Food	19,400	19,528
Housing	6,292	16,060
Medical and dental	22,890	24,716
Transportation	23,892	34,985
Wages	122,805	101,717
	\$ 252,651	\$ 248,696